# TOWN OF BANNER ELK

BANNER ELK, NORTH CAROLINA

AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2008





Martin Starnes & Associates, CPAs, P.A.

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# **MAYOR**

Deka Tate

# **TOWN COUNCIL MEMBERS**

Gail Draughon
Herbert "Bud" Hahn
Brenda Lyerly
John Phillips

**Robert Tufts** 

# **TOWN MANAGER**

John Mejaski

# TOWN CLERK AND FINANCE OFFICER

Steven Smith

# Basic Financial Statements For the Fiscal Year Ended June 30, 2008

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# Martin Starnes & Associates, CPAs, P.A.

A Professional Association of Certified Public Accountants and Management Consultants

## INDEPENDENT AUDITORS' REPORT

The Honorable Mayor and Members of the Town Council Town of Banner Elk Banner Elk, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Town of Banner Elk, North Carolina as of and for the year ended June 30, 2008, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Banner Elk, North Carolina's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Town of Banner Elk Tourism Development Authority. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Town of Banner Elk Tourism Development Authority, is based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements for the Town of Banner Elk Tourism Development Authority were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based upon our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Town of Banner Elk, North Carolina as of June 30, 2008, the respective changes in financial position and cash flows, where applicable, thereof, and the respective budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated October 30, 2008, on our consideration of Town of Banner Elk's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over final reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion thereon.

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise the basic financial statements of the Town of Banner Elk, North Carolina. The budget to actual comparison statements for major funds, combining and individual nonmajor fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects, in relation to the basic financial statements taken as a whole.

Martin Starnes & Associates, CPAs, P.A.

Martin Stames + Associates CPA's, P.A.

Hickory, NC October 30, 2008

## Management's Discussion and Analysis

As management of the Town of Banner Elk, we offer readers of the Town of Banner Elk's financial statements this narrative overview and analysis of the financial activities of the Town of Banner Elk for the fiscal year ended June 30, 2008. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Town's financial statements, which follow this narrative.

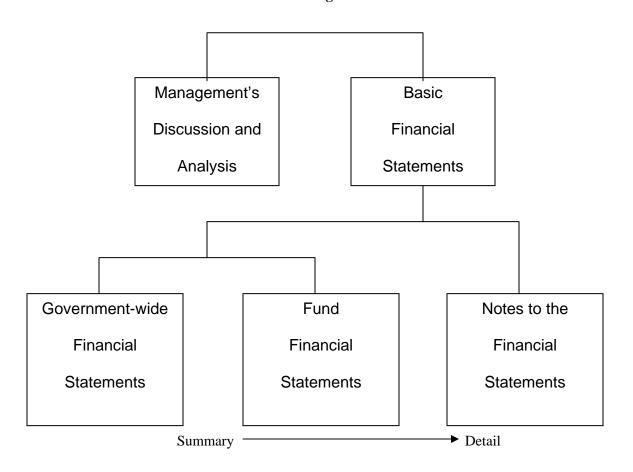
## **Financial Highlights**

- The assets of the Town of Banner Elk exceeded its liabilities at the close of the fiscal year by \$6,671,791 (*net assets*).
- The government's total net assets increased by \$315,978, primarily due to sales tax growth in the General Fund and capital grants to the Water and Sewer Fund.
- As of the close of the current fiscal year, the Town of Banner Elk's governmental funds reported combined ending fund balances of \$1,447,847 an increase of \$408,598 in comparison with the prior year. Approximately 91 percent of this total amount, or \$1,318,514, is available for spending at the government's discretion (*unreserved fund balance*).
- At the end of the current fiscal year, unreserved fund balance for the General Fund was \$526,313, or 24 percent of total general fund expenditures and transfers out for the fiscal year.
- The Town of Banner Elk's total debt decreased by \$131,876 (11%) during the current fiscal year.

#### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to Town of Banner Elk's basic financial statements. The Town's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town of Banner Elk.

# Required Components of Annual Financial Report Figure 1



## **Basic Financial Statements**

The first two statements (Exhibits A and B) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the Town's financial status.

The next statements (Exhibits C through H) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the Town's government. These statements provide more detail than the government-wide statements. There are three parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; and 3) the proprietary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the Town's individual funds. Budgetary information required by the General Statutes also can be found in this part of the statements.

## **Government-Wide Financial Statements**

The government-wide financial statements are designed to provide the reader with a broad overview of the Town's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Town's financial status as a whole.

The two government-wide statements report the Town's net assets and how they have changed. Net assets are the difference between the Town's total assets and total liabilities. Measuring net assets is one way to gage the Town's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities; 2) business-type activities; and 3) component units. The governmental activities include most of the Town's basic services such as public safety, parks and recreation, and general administration. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the Town charges customers to provide. These include the water and sewer services offered by the Town of Banner Elk. The final category is the component unit. Although legally separate from the Town, the TDA is important to the Town because the Town exercises control over the Authority by appointing its members.

The government-wide financial statements are on Exhibits A and B of this report.

## **Fund Financial Statements**

The fund financial statements (see Figure 1) provide a more detailed look at the Town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Banner Elk, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the Town's budget ordinance. All of the funds of Town of Banner Elk can be divided into two categories: governmental funds and proprietary funds.

Governmental Funds — Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Town's programs. The relationship between government activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Town of Banner Elk adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Town, the management of the Town, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the Town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Town complied with the budget ordinance and whether or not the Town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statement.

**Proprietary Funds** – Town of Banner Elk has one proprietary fund. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. Town of Banner Elk uses enterprise funds to account for its water and sewer activity. These funds are the same as those functions shown in the business-type activities in the Statement of Net Assets and the Statement of Activities.

**Notes to the Financial Statements** – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements begin on page 23 of this report.

**Other Information** – Combining and individual fund statements and schedules can be found on pages 42 through 57 of this report.

## **Government-Wide Financial Analysis**

#### **Town of Banner Elk's Net Assets**

Figure 2

	Govern	mental	Busine	ss-type		
	Acti	vities	Acti	vities	T	otal
	2007	2008	2007	2008	2007	2008
Current and other assets	\$ 1,095,789	\$ 1,683,198	\$ 777,321	\$ 543,342	\$ 1,873,110	\$ 2,226,540
Capital assets	1,335,892	1,480,384	4,457,714	4,289,821	5,793,606	5,770,205
Total assets	2,431,681	3,163,582	5,235,035	4,833,163	7,666,716	7,996,745
Long-term liabilities outstanding	319,537	323,916	884,825	746,826	1,204,362	1,070,742
Other liabilities	39,617	215,169	66,924	39,043	106,541	254,212
Total liabilities	359,154	539,085	951,749	785,869	1,310,903	1,324,954
Net assets:						
Invested in capital assets, net of						
related debt	1,044,435	1,192,042	3,588,889	3,553,720	4,633,324	4,745,762
Restricted	11,519	26,791	-	-	11,519	26,791
Unrestricted	1,016,573	1,405,664	694,397	493,574	1,710,970	1,899,238
Total net assets	\$ 2,072,527	\$ 2,624,497	\$ 4,283,286	\$ 4,047,294	\$ 6,355,813	\$ 6,671,791

As noted earlier, net assets may serve over time as one useful indicator of a government's financial condition. The assets of the Town of Banner Elk exceeded liabilities by \$6,671,791 as of June 30, 2008. The Town's net assets increased by \$315,978 for the fiscal year ended June 30, 2008. However, the largest portion (71%) reflects the Town's investment in capital assets (e.g. land, buildings, machinery, and equipment), less any related debt still outstanding that was issued to acquire those items. The Town of Banner Elk uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of Banner Elk's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the Town of Banner Elk's net assets \$26,791 (<1%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$1,899,238 is unrestricted.

Several particular aspects of the Town's financial operations positively influenced the total unrestricted governmental net assets:

- Continued diligence in the collection of property taxes by maintaining a tax collection percentage of 99.66%.
- Property values within the town limits continued to increase as a result of further residential development.

Town of Banner Elk Changes in Net Assets
Figure 3

	Gover	nmental	Busine	ess-type		
	Acti	vities	Acti	vities	Total	Total
	2008	2007	2008	2007	2008	2007
Revenues:						
Program revenues:						
Charges for services	\$ 194,499	\$ 172,566	\$ 688,014	\$ 894,662		\$ 1,067,228
Operating grants and contributions	177,750	163,923	-	-	177,750	163,923
Capital grants and contributions	214,538	272,301	-	226,717	214,538	499,018
General revenues:						
Property taxes	770,049	757,796	-	-	770,049	757,796
Other taxes	419,873	405,273	-	-	419,873	405,273
Investment earnings	53,506	60,628	18,995	28,292	72,501	88,920
Total revenues	1,830,215	1,832,487	707,009	1,149,671	2,537,224	2,982,158
Expenses:						
General government	359,902	320,682			359,902	320,682
Public safety	585,015	478,253	-	_	585,015	478,253
Public works	363,013	97,076	-	_	363,013	97,076
Transportation	154,370	134,056	-	-	154,370	134,056
Environmental protection	92,334	134,249	-	_	92,334	134,030
Culture and recreation	89,739	36,264	-	-	89,739	36,264
Interest on long-term debt	13,481	14,202	-	-	13,481	14,202
Water and sewer	13,461	14,202	926,405	875,219	926,405	875,219
Total expenses	1,294,841	1,214,782	926,405	875,219	2,221,246	2,090,001
Total expenses	1,271,011	1,211,702	720,103	073,217	2,221,210	2,070,001
Increase in net assets before						
transfers	535,374	617,705	(219,396)	274,452	315,978	892,157
Transfers	16,596	-	(16,596)	-	-	-
Increase in net assets	551,970	617,705	(235,992)	274,452	315,978	892,157
Net assets, July 1	2,072,527	1,454,822	4,283,286	4,008,834	6,355,813	5,463,656
Net assets, June 30	\$ 2,624,497	\$ 2,072,527	\$ 4,047,294	\$ 4,283,286	\$ 6,671,791	\$ 6,355,813

**Governmental Activities**. Governmental activities increased the Town's net assets by \$551,970. Key elements of this decrease are as follows:

• Property tax and sales tax revenues increased due to factors previously discussed.

**Business-type Activities**: Business-type activities decreased the Town of Banner Elk's net assets by \$235,992. Key elements of this increase are as follows:

• The purchase of water and sewer equipment

## Financial Analysis of the Town's Funds

As noted earlier, the Town of Banner Elk uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds**. The focus of the Town of Banner Elk's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town of Banner Elk's financing requirements. Specifically, unreserved fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the Town of Banner Elk. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$526,313, while total fund balance reached \$655,646. The unreserved fund balance decreased \$354,974 from 2007 and the total fund balance decreased \$622,786 from 2007. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 44 percent of total General Fund expenditures, (compared to 86% in 2007) while total fund balance represents 55 percent of that same amount (compared to 124.1% in 2007).

At June 30, 2008, the governmental funds of Town of Banner Elk reported a combined fund balance of \$1,447,847, a 39% percent increase over last year. Included in this change in fund balance are a decrease in the General Fund of \$622,786, an increase in the Capital Project funds of \$1,022,958, and increases in other nonmajor funds of \$8,426.

**General Fund Budgetary Highlights**: During the fiscal year, the Town revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

Revenues were higher than the budgeted amounts primarily because sales tax revenue was greater than originally expected. Also, expenditures were held below the budgeted amounts and the Town was able to increase its fund balance.

**Proprietary Funds**. The Town of Banner Elk's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Unrestricted net assets of the Water and Sewer Fund at the end of the fiscal year amounted to \$694,397. The change in net assets was \$274,452. Other factors concerning the finances of the fund have already been addressed in the discussion of the Town of Banner Elk's business-type activities.

## **Capital Asset and Debt Administration**

**Capital assets.** The Town of Banner Elk's investment in capital assets for its governmental and business—type activities as of June 30, 2008, totals \$5,770,205 (net of accumulated depreciation). These assets include buildings, roads and bridges, land, machinery and equipment, park facilities, and vehicles.

Major capital asset transactions during the year include the following additions (there were no significant demolitions or disposals):

•	Governmental infrastructure	\$146,294
•	Governmental equipment and furniture	\$ 66,722
•	Water/Sewer equipment	\$ 86,764

## **Town of Banner Elk's Capital Assets**

## Figure 4

	Governmental Activities					ines ctivi	s-type ities	Total				
	_	2008		2007	_	2008	_	2007		2008	_	2007
Land	\$	223,019	\$	223,019	\$	23,466	\$	23,466	\$	246,485	\$	246,485
Construction in progress		-		-		61,625		54,027		61,625		54,027
Infrastructure		869,980		723,686		-		-		869,980		723,686
Buildings		371,726		371,726		-		-		371,726		371,726
Plant		-		-		6,100,328		6,100,328		6,100,328		6,100,328
Equipment and furniture		438,592		371,870		504,004		551,157		942,596		923,027
Total		1,903,317		1,690,301		6,689,423		6,728,978		8,592,740		8,419,279
Less accumulated												
depreciation		(422,933)		(354,409)	_	(2,399,602)		(2,217,237)	_	(2,822,535)		(2,571,646)
Net capital assets	\$	1,480,384	\$	1,335,892	\$	4,289,821	\$	4,511,741	\$	5,770,205	\$	5,847,633

Additional information on the Town's capital assets can be found in note 4 of the Basic Financial Statements.

**Long-term Debt**. As of June 30, 2008, the Town of Banner Elk had total bonded debt outstanding of \$717,000. Of this, \$717,000 is debt backed by the full faith and credit of the Town.

# Town of Banner Elk's Outstanding Debt General Obligation Bonds and Other Long-Term Liabilities

Figure 5

	Govern	nmer	ntal	Busine	pe					
	Acti	s	Activities				Total			
	2008	_	2007	 2008		2007		2008		2007
General obligation bonds	\$ -	\$	-	\$ 717,000	\$	764,000	\$	717,000	\$	764,000
Compensated absences	35,574		28,080	10,725		19,963		46,299		48,043
Installment purchases	 288,342		291,457	 19,101		100,862	_	307,443		392,319
Total	\$ 323,916	\$	319,537	\$ 746,826	\$	884,825	\$	1,070,742	\$	1,204,362

The Town of Banner Elk's total debt decreased by \$131,876 (11%) during the past fiscal year, due to the scheduled repayment of existing debt in the Governmental Funds and the Water and Sewer Fund.

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Town of Banner Elk is \$7,973,000.

Additional information regarding the Town of Banner Elk's long-term debt can be found in note 9 of the basic financial statements.

## **Economic Factors and Next Year's Budgets and Rates**

The following key economic indicators reflect the growth and prosperity of the Town.

- Tourism continues to be a source of strength for the town during the current year.
- Housing construction activity continues but has fallen off historical highs.

## Budget Highlights for the Fiscal Year Ending June 30, 2009

**Governmental Activities:** Property tax revenues are expected to increase from the prior year due to continued growth in land development.

Budgeted expenditures in the General Fund are expected to increase due to the increase in cost of fuel and employee expenses.

**Business–type Activities:** The water and sewer revenues in the Town may increase, primarily due to continued growth in the customer base due to increased residential construction. General operating expenses are expected to remain consistent.

Capital outlays relating to the water and sewer fund are expected to increase due to the Town planning for needed improvement projects.

## **Requests for Information**

This report is designed to provide an overview of the Town's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Finance, Town of Banner Elk, P.O. Box 2049, Banner Elk, NC 28604.

# STATEMENT OF NET ASSETS JUNE 30, 2008

		Primary (	Jove	rnment				own of Banner
	Governmental Activities		Bu	isiness-Type Activities		Total		Elk Tourism Development Commission
Assets								
Cash and cash equivalents	\$	1,558,510	\$	456,915	\$	2,015,425	\$	196,579
Taxes receivable, net		11,201		-		11,201		-
Accounts receivable, net		8,981		46,358		55,339		-
Due from other governments		101,763		10,402		112,165		79,729
Prepaid items		2,743		-		2,743		-
Inventories		-		29,667		29,667		-
Capital assets, non-depreciable		223,019		85,091		308,110		-
Capital assets, net		1,257,365		4,204,730	_	5,462,095	_	
Total assets	\$	3,163,582	\$	4,833,163	\$	7,996,745	\$	276,308
Liabilities								
Accounts payable and accrued liabilities	\$	212,425	\$	5,493	\$	217,918	\$	8,540
Unearned revenues		2,744		3,445		6,189		, -
Customer deposits		-		30,105		30,105		-
Long-term liabilities:								
Due within one year		13,259		78,826		92,085		-
Due in more than one year		310,657		668,000		978,657		<u>-</u>
Total liabilities		539,085	_	785,869	_	1,324,954		8,540
Net Assets								
Invested in capital assets, net of								
related debt		1,192,042		3,553,720		4,745,762		79,729
Restricted for:		-,-,-,-,-		2,222,.20		.,,. 02		, , 2 .
Streets		26,791		_		26,791		-
Unrestricted		1,405,664		493,574		1,899,238		188,039
Total net assets	\$	2,624,497	\$	4,047,294	\$	6,671,791	\$	267,768

# STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2008

			Program Revenues								
	Expenses		C	Charges for Services	(	Operating Grants and ontributions	Capital Grants and Contributions				
Functions/Programs				_		_	·				
Primary Government											
<b>Governmental Activities</b>											
General government	\$	359,902	\$	30,194	\$	-	\$	-			
Public safety		585,015		31,235		132,413		-			
Public works		-		18,960		-		214,538			
Transportation		154,370		8,732		45,337		-			
Environmental protection		92,334		96,973		-		-			
Cultural and recreation		89,739		8,405		-		-			
Interest on long-term debt		13,481	_			_		_			
Total governmental activities		1,294,841		194,499		177,750		214,538			
<b>Business-Type Activities</b>											
Water and sewer		926,405		688,014							
Total business-type activities		926,405	_	688,014		<u>-</u>					
Total primary government	\$	2,221,246	\$	882,513	\$	177,750	\$	214,538			
Component Unit											
Tourism Development Authority (TDA)	\$	75,406	\$		\$		\$				

## **General Revenues**

Ad valorem taxes Local option sales tax Other taxes Investment earnings Total general revenues

Transfers

Total general revenues, transfers, and special items

## **Change In Net Assets**

Net Assets:

Beginning of year - July 1

End of year - June 30

Exhibit B

	Net (Expe	et Assets					
	Primary G	overnment			Banner Elk		
Governmental Activities		Business-Type Activities		Total	Tourism Development Authority		
	(0.00.0)			(220 - 200)	•		
\$	(329,708)	\$ -	\$	(329,708)	\$ -		
	(421,367)	=		(421,367)	-		
	233,498	-		233,498	-		
	(100,301)	-		(100,301)	-		
	4,639	-		4,639	-		
	(81,334)	-		(81,334)	-		
	(13,481)		_	(13,481)			
	(708,054)			(708,054)			
	_	(238,391)		(238,391)	-		
	-	(238,391)	_	(238,391)			
	(708,054)	(238,391)	_	(946,445)			
					(75,406)		
	770,049	_		770,049	_		
	308,883	-		308,883	-		
	110,990	-		110,990	146,675		
	53,506	18,995		72,501	2,979		
	1,243,428	18,995	_	1,262,423	149,654		
	16,596	(16,596)					
	1,260,024	2,399		1,262,423	149,654		
	551,970	(235,992)		315,978	74,248		
	2,072,527	4,283,286		6,355,813	193,520		
\$	2,624,497	\$ 4,047,294	\$	6,671,791	\$ 267,768		

# BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2008

		Major	Fund	ls				
				Capital	•			
			_	provement			~	Total
		~ .		Capital		onmajor	Go	vernmental
		General	Pro	ject Fund		Funds		Funds
Assets								
Cash and cash equivalents	\$	658,095	\$	871,161	\$	29,254	\$	1,558,510
Taxes receivable, net		11,201		-		-		11,201
Accounts receivable, net		8,981		-		-		8,981
Due from other governments		99,799		1,731		233		101,763
Prepaid items		2,743						2,743
Total assets	\$	780,819	\$	872,892	\$	29,487	\$	1,683,198
Liabilities and Fund Balances								
Liabilities								
Accounts payable and accrued liabilities	\$	102,247	\$	110,098	\$	80	\$	212,425
Deferred revenue		22,926		_				22,926
Total liabilities		125,173		110,098		80		235,351
Fund Balances								
Reserved for prepaid items		2,743		=		-		2,743
Reserved for State statute		99,799		=		-		99,799
Reserved for streets-Powell bill		26,791		-		-		26,791
Unreserved, General Fund		526,313		-		-		526,313
Unreserved, reported in:								
Special Revenue Funds		-		-		10,118		10,118
Capital Projects Funds				762,794		19,289		782,083
Total fund balances		655,646		762,794		29,407		1,447,847
Total liabilities and fund balances	\$	780,819	\$	872,892	\$	29,487		
Control control and affirm the latest description		•	1	.41 141				
Capital assets, net of accumulated depreciation current financial resources and, therefore, are				cuviues are	пот			1,480,384
,								,,
Deferred revenues in the governmental funds								
expected to be received within 90 days of year	r end. '	These receiva	bles a	are a compo	nent	of		
net assets in the statement of net assets.								20,182
Long-term liabilities and compensated absence	ces are r	not due and pa	ayabl	e in the curr	ent			
period and, therefore, are not reported in the		r	-					(323,916)
Net assets of governmental activities							\$	2,624,497
The about of governmental activities							7	-,, ., .

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2008

	Major	r Funds		
	General	Capital Improvement Capital Project Fund	Nonmajor Funds	Total Governmental Funds
Revenues				
Ad valorem taxes	\$ 767,781	\$ -	\$ -	\$ 767,781
Other taxes and licenses	2,579	-	-	2,579
Unrestricted intergovernmental revenues	417,294	-	-	417,294
Restricted intergovernmental revenues	196,450	195,838	-	392,288
Permits and fees	10,374	-	-	10,374
Sales and services	104,387	-	23,042	127,429
Interest earned on investments	34,753	18,753	- 11.020	53,506
Miscellaneous	25,717	18,960	11,028	55,705
Total revenues	1,559,335	233,551	34,070	1,826,956
Expenditures Current:				
General government	338,703	_	_	338,703
Public safety	540,615	27,616	23,844	592,075
Public works	, -	177,993	-	177,993
Transportation	128,587	-	1,800	130,387
Environmental protection	92,334	-	-	92,334
Cultural and recreation	75,880	10,986	-	86,866
Debt service:				
Principal repayments	3,115	-	-	3,115
Interest	13,481	-	-	13,481
Total expenditures	1,192,715	216,595	25,644	1,434,954
Revenues over (under) expenditures	366,620	16,956	8,426	392,002
Other Financing Sources (Uses)				
Transfers from other funds	16,596	1,006,002	_	1,022,598
Transfers to other funds	(1,006,002)	1,000,002	-	(1,006,002)
Total other financing sources (uses)	(989,406)	1,006,002		16,596
Net change in fund balances	(622,786)	1,022,958	8,426	408,598
Fund Balances				
Beginning of year - July 1	1,278,432	(260,164)	20,981	1,039,249
End of year - June 30	\$ 655,646	\$ 762,794	\$ 29,407	\$ 1,447,847

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2008

Net change in fund balances - total governmental funds (Exhibit D)	\$ 408,598
Exhibit D reports revenues using a current financial resources basis, which generally means revenue is recognized when collected or is expected to be collected within 60 days of year end. Exhibit B reports revenues when the earning process is complete, regardless of when it is collected. This measurement difference causes timing of revenue recognition differences for the following revenue types: Property taxes Garbage fees	2,268 991
Expenses related to compensated absences and law enforcement officers separation allowance that do not require current financial resources are not reported as expenditures in the governmental fund statement.	(7,494)
Capital outlays are reported as expenditures in the governmental fund statement. However, in the statement of activities, capital outlay is not an expense, rather it is an increase in capital assets.	213,016
Depreciation expense allocates the costs of capital assets over their useful lives. It is not reported as an expenditure in the governmental fund statements.	(68,524)
Principal repayments are reported as expenditures in the governmental fund statement. However, in the statement of activities, these transactions are not an expense, rather they are a decrease in liabilities.	 3,115
Change in net assets of governmental activities per Exhibit B	\$ 551,970

GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2008

	<b>Budgeted Amounts</b>				Actual	V	ariance	
		Original	Final		Amounts		Over/Under	
Revenues								
Ad valorem taxes	\$	773,760	\$	773,760	\$	767,781	\$	(5,979)
Other taxes and licenses		2,000		2,000		2,579		579
Unrestricted intergovernmental revenues		366,296		366,296		417,294		50,998
Restricted intergovernmental revenues		175,000		175,000		196,450		21,450
Permits and fees		14,000		14,000		10,374		(3,626)
Sales and services		101,800		101,800		104,387		2,587
Interest earned on investments		36,000		36,000		34,753		(1,247)
Miscellaneous		5,000		5,000		25,717		20,717
Total revenues		1,473,856	_	1,473,856		1,559,335		85,479
Expenditures								
General government		392,695		369,695		338,703		30,992
Public safety		538,585		543,585		540,615		2,970
Transportation		102,818		117,818		128,587		(10,769)
Environmental protection		89,632		92,632		92,334		298
Cultural and recreation		98,629		98,629		75,880		22,749
Debt service		3,115		3,115		3,115		-
Interest and other charges		13,481		13,481		13,481		
Total expenditures		1,238,955		1,238,955		1,192,715		46,240
Revenues over (under) expenditures		234,901		234,901		366,620		131,719
Other Financing Sources (Uses)								
Appropriated fund balance		771,101		771,101		-		(771,101)
Transfers from other funds		_		-		16,596		16,596
Transfers to other funds		(1,006,002)		(1,006,002)		(1,006,002)		_
Total other financing sources (uses)		(234,901)		(234,901)		(989,406)		(754,505)
Net change in fund balances	\$		\$			(622,786)	\$	(622,786)
Fund Balances								
Beginning of year - July 1						1,278,432		
End of year - June 30					\$	655,646		

 $\label{thm:companying} \textit{The accompanying notes are an integral part of the financial statements}.$ 

## STATEMENT OF NET ASSETS PROPRIETARY FUNDS JUNE 30, 2008

	Water and Sewer Fund	
Assets		
Current assets		
Cash and cash equivalents	\$ 456,915	
Accounts receivable, net	46,358	
Due from other governments	10,402	
Inventory	29,667	
Total current assets	543,342	
Capital Assets		
Land	23,466	
Construction in progress	61,625	
Other capital assets, net	4,204,730	
Total capital assets	4,289,821	
Total assets	4,833,163	
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	5,493	
Customer deposits	30,105	
Unearned revenues	3,445	
Compensated absences - current	10,725	
Current portion of long-tem debt	68,101	
Total current liabilities	117,869	
Noncurrent liabilities		
Notes and bonds payable	668,000	
Total noncurrent liabilities	668,000	
Total liabilities	785,869	
Net Assets		
Invested in capital assets, net of related debt	3,553,720	
Unrestricted	493,574	
Total net assets	\$ 4,047,294	

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS - PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2008

	Water and Sewer Fund
<b>Operating Revenues</b>	
Charges for services	\$ 578,009
Water and sewer taps	46,000
Other operating revenues	11,795
Total operating revenues	635,804
<b>Operating Expenses</b>	
Water/Sewer operations	670,440
Depreciation	218,155
Total operating expenses	888,595
Operating Income	(252,791)
Non-operating Revenues (Expenses)	
Investment earnings	18,995
Interest and other charges	(37,810)
Gain on disposal of capital assets	52,210
Total non-operating revenues (expenses)	33,395
Income (loss) before transfers	(219,396)
Transfers to other funds	(16,596)
Change in net assets	(235,992)
Net Assets	
Beginning of year - July 1	4,283,286
End of year - June 30	\$ 4,047,294

## STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2008

	Water and Sewer Fund		
Cash Flows From Operating Activities	·		
Cash received from customers	\$ 648,110		
Cash paid for goods and services	(411,787)		
Cash paid to employees	(266,801)		
Net cash provided (used) by operating activities	(30,478)		
Cash Flows From Noncapital Financing Activities			
Transfers out	(16,596)		
Net cash provided (used) by noncapital financing activities	(16,596)		
Cash Flows From Capital and Related Financing Activities			
Acquisition and construction of capital assets	(86,052)		
Proceeds from sale of capital assets	88,000		
Principal paid on long-term debt	(128,761)		
Interest and other charges	(37,810)		
Net cash provided (used) by capital and related financing activities	(164,623)		
Cash Flows From Investing Activities			
Interest received	18,995		
Net increase (decrease) in cash, cash equivalents, and investments	(192,702)		
Cash and cash equivalents			
Beginning of year - July 1	649,617		
End of year - June 30	\$ 456,915		

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2008

	Water and Sewer Fund		
Reconciliation of operating income to			
cash flows from operating activities			
Operating income	\$	(252,791)	
Depreciation and amortization		218,155	
Change in assets and liabilities			
Decrease in accounts receivables		9,049	
Increase in inventories		32,228	
Decrease in accounts payable and accrued liabilities		(32,788)	
Increase in customer deposits and unearned revenues		4,907	
Increase in accrued vacation pay		(9,238)	
Net cash provided by operating activities	\$	(30,478)	

## **Noncash Items:**

A capital asset with a historical cost of \$126,319 and accumulated depreciation of \$90,529 was sold in 2008 for \$88,000, resulting in a gain on sale of \$52,210.

## 1. Summary of Significant Accounting Policies

The accounting policies of the Town of Banner Elk, North Carolina conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

## A. Reporting Entity

The Town of Banner Elk is a municipal corporation that is governed by an elected mayor and a five-member council. As required by generally accepted accounting principles, these financial statements present the Town and its component unit, a legally separate entity for which the Town is financially accountable. The discretely presented component unit presented below is reported in a separate column in the Town's financial statements in order to emphasize that it is legally separate from the Town.

#### Town of Banner Elk TDA

The members of the TDA's governing board are appointed by the Town. The TDA Board, which has a June 30 year-end, is presented as if it were a proprietary fund. Complete financial statements for the TDA Board may be obtained from the entity's administrative offices at Town of Banner Elk TDA, PO Box 2049, Banner Elk, NC 28604.

## **B.** Government-wide and Fund Financial Statements

The government-wide financial statements (Exhibit A - statement of net assets and Exhibit B -statement of activities) report information on all of the activities of the primary government and its component unit. The effect of interfund activity has been removed from these statements in all material areas. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The General Fund, Capital Improvement Capital Project Fund, and Water and Sewer Fund are the major funds of the Town for the year ended June 30, 2008.

## C. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The basis of accounting determines when the revenues and expenditures or expenses and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. All funds of the Town are accounted for during the year using the modified accrual basis of accounting in accordance with the North Carolina General Statutes. The financial statements are reported at year end as discussed below.

The government-wide financial statements and the enterprise funds financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as soon as all eligibility requirements imposed by the provider have been met. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Net assets are segregated into (1) investment in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Operating statements for these funds present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

As permitted by generally accepted accounting principles, the Town has elected to apply only applicable FASB Statements and Interpretations issued before November 30, 1989 in its accounting and reporting practices for its proprietary operations.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Long-term debt issued and acquisitions under capital leases are reported as other financing sources. General capital asset acquisitions are reported as expenditures in governmental funds.

The Town considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the subsequent year. As of January 1, 1993, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Avery County is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts in the County, including the Town of Banner Elk. For motor vehicles registered, property taxes are due the first day of the fourth month after the vehicles are registered. The billed taxes are applicable to the fiscal year in which they become due. Therefore, the Town's vehicle taxes for vehicles registered in the Town of Banner Elk from March 2007 through February 2008 apply to the fiscal year ended June 30, 2008. Uncollected taxes which were billed during this period are shown as a receivable in these financial statements and are offset by deferred revenue.

Sales taxes collected and held by the State at year end on behalf of the government are susceptible to accrual and are recognized as revenue. Other revenue considered susceptible to accrual includes grant revenue in which related expenditures have already been incurred, interest revenue and charges for services. Licenses, fines, permits and other revenue are not susceptible to accrual because they are generally not measurable until received in cash.

## D. Basis of Presentation - Fund Accounting

The government uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts comprised of assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate.

## **Governmental Funds**

## **General Fund**

The General Fund is the general operating fund of the Town. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, State grants, and various other taxes and licenses. The primary expenditures are for public safety, street maintenance and construction, and sanitation services.

## Capital Project Fund - Capital Improvement Plan

The Capital Improvement Plan Fund is used to account for capital asset purchases and major construction projects of the Town, excluding streets, sidewalks, and water/sewer projects.

## Capital Project Fund – Streets and Sidewalks Fund

The Streets and Sidewalk Fund is used to account for the construction and major maintenance of streets and sidewalks owned by the Town.

## **Special Police Fund**

This fund is used to account for federal and State drug enforcement funds remitted to the Town that are restricted for the benefits of the police department.

## **Cops Golf Tournament Fund**

This fund is used to account for the annual activity of the Cops Golf Tournament.

## **Proprietary Fund**

## **Enterprise Fund – Water and Sewer Fund**

Enterprise Funds account for those operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that the periodical determination of revenues earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Water and Sewer Fund is the only enterprise fund of the Town.

## **Capital Project Fund – Water and Sewer Improvement Plan**

The Water and Sewer Capital Improvement Plan Fund is used to account for capital asset purchases and major construction projects of the Town's water and sewer activity.

## E. Budgetary Data

The Town's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, Capital Improvement Plan Fund, Special Police Fund, Cops Golf Tournament Fund, Water and Sewer Fund, and Water and Sewer Improvement Plan. All annual appropriations lapse at the fiscal-year end. A project ordinance is adopted for the Streets and Sidewalk Fund. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted governmental funds total expenditures for the Water and Sewer Fund, and at the object level for the multi-year funds. Amendments are required for any revisions that alter total expenditures of any fund or that change functional appropriations by more than \$2,500. All amendments must be approved by the governing board. During the year, several immaterial amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

## F. Deposits and Investments

All deposits of the Town are made in board-designated official depositories and are secured as required by State statutes. The Town may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Town may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the Town to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust (NCCMT). The Town's investments are reported at fair value as determined by quoted market prices. The securities of the NCCMT- Cash Portfolio, a SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price. The NCCMT- Term Portfolio's securities are valued at fair value.

## G. Cash and Cash Equivalents

The Town pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

## H. Restricted Assets

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first followed by unrestricted resources as they are needed.

Any unexpended debt proceeds of the Capital Project Funds are classified as restricted assets within their respective funds because their use is completely restricted to the purpose for which the debt was originally issued.

## I. Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the Town levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date); however, interest does not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2007.

#### J. Allowances for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

## K. Inventory and Prepaid Items

The inventories of the Town are valued at cost (first-in, first-out), which approximates market.

The inventories of the Town's enterprise funds consist of materials and supplies held for subsequent use. The cost of these inventories is expensed when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

## L. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost greater than \$5,000 and an estimated useful life greater than two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or significantly extend the asset's life are not capitalized.

The Town capitalizes interest costs which are incurred during the construction period of capital assets.

In conjunction with implementing GASB 34, "The New Reporting Model", the Town began capitalizing public domain ("infrastructure") capital assets consisting of roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems as of July 1, 2003. Infrastructure assets exceeding the Town's capitalization threshold of \$5,000 will be reported as capital assets in the Statement of Net Assets. General governmental infrastructure assets acquired prior to July 1, 2003 were not retroactively reported; therefore, the infrastructure capital assets in the Statement of Net Assets only includes assets purchased after July 1, 2003.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	<b>Estimated Useful</b>
	Lives
Infrastructure	50
Buildings and Improvements	50
Furniture and Equipment	10
Vehicles	5
Computer Equipment	5

## M. Compensated Absences

Town employees are granted vacation and sick leave in varying amounts. In the event of termination, an employee is reimbursed for accumulated vacation days up to a maximum of thirty days. All vacation pay is accrued when earned in the government-wide and proprietary fund financial statements. Vacation pay taken is relieved using the first-in-first-out method. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements. The Town's sick leave policy provides for unlimited accumulation of earned sick leave. Sick leave does not vest but any unused sick leave at the time of retirement may be used in the determination of length of service for retirement benefit purposes. In accordance with the provisions of Statement of Governmental Accounting Standards No. 16, Accounting for Compensated Absences, no liability is recorded for nonvesting accumulating rights to receive sick pay benefits.

#### N. Deferred / Unearned Revenues

In the fund financial statements, ad valorem taxes receivable are not accrued as revenue because they are not considered to be both "measurable and available." Ad valorem taxes receivable that are measurable but not available are recorded as deferred revenue in the fund financial statements. In addition, property taxes collected in advance of the fiscal year to which they apply are also recorded as unearned revenue in the government-wide financial statements and deferred revenue in the fund financial statements. Certain receivables are also recorded as deferred revenue in the fund financial statements because they are not considered to be available at year-end.

## O. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type fund statement of net assets. Debt issuance costs are recognized as other assets and amortized over the life of the debt using the effective interest method.

In the fund financial statements, governmental fund types recognized bond premiums and discounts as well as debt issuance costs during the current period. The face amount of the debt is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual net proceeds received, are reported as debt service expenditures.

## P. Fund Equity

Reservations or restrictions of equity represent amounts that cannot be appropriated or are legally segregated for a specific purpose. Designations of equity represent tentative management plans that are subject to change.

The governmental fund types classify fund balances as follows:

#### **Reserved:**

**Reserved by State Statute** - Portion of fund balance <u>not</u> available for appropriation under State statutes.

**Reserved for Prepaid Items** -Portion of fund balance <u>not</u> available for appropriation because it represents the year-end fund balance of ending inventories and prepaid items, which are not expendable, available resources.

**Reserved for Streets** - Portion of fund balance available for appropriation but legally segregated for street expenditures. This amount represents the balance of total unexpended Powell Bill funds.

## **Q.** Interfund Transactions

Interfund services provided are accounted for as revenues or expenses in the government-wide financial statements, since they would be treated as such if they involved organizations external to the Town. Transactions that constitute reimbursements to a fund or expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as transfers.

#### R. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Significant areas where estimates are made are: allowance for doubtful accounts and depreciation lives.

#### 2. Deposits and Investments

All the deposits of the Town are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Town's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town, these deposits are considered to be held by the Town's agents in their names. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Town under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Town has no policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

At June 30, 2008, the Town's deposits had a carrying amount of \$235,671 and a bank balance of \$360,135. Of the bank balance, \$100,000 was covered by federal depository insurance and \$260,135 was covered by collateral held under the pooling method. The Town held \$400 in petty cash as of June 30, 2008.

#### **Investments**

At June 30, 2008, the Town had \$1,779,354 invested with the North Carolina Capital Management Trust's Cash Portfolio. The Town does not have a formal investment policy. The Town's investment in the NCCMT carried a credit rating of AAAm by Standard and Poor's as of June 30, 2008.

#### 3. Receivables – Allowances for Doubtful Accounts

The amounts presented in the Balance Sheet and the Statement of Net Assets are net of the following allowances for doubtful accounts:

			Due from other								
	Accounts			Taxes		vernments		Total			
<b>Governmental Activities:</b>											
Garbage fees	\$	8,981	\$	-	\$	-	\$	8,981			
Property taxes		-		16,201		-		16,201			
Local options sales/franchise tax		-		-		97,339		97,339			
Sales tax refunds due		-		-		4,424		4,424			
Allowance for doubtful accounts				(5,000)				(5,000)			
Total governmental activities	\$	8,981	\$	11,201	\$	101,763	\$	121,945			
<b>Business-Type Activities:</b>											
Water and Sewer	\$	46,358	\$		\$	10,402	\$	56,760			
Total business type activities	\$	46,358	\$	_	\$	10,402	\$	56,760			

# 4. Capital Assets

# **Primary Government Capital Assets**

Capital asset activity for the Primary Government for the year ended June 30, 2008 was as follows:

	Balance			Balance		
	<b>July 1, 2007</b>	Increases	<b>Decreases</b>	<b>June 30,2008</b>		
Governmental Activities:						
Capital assets not being depreciated:						
Land	\$ 223,019	\$ -	\$ -	\$ 223,019		
Capital assets being depreciated:						
Infrastructure	723,686	146,294	-	869,980		
Buildings	371,726	-	-	371,726		
Equipment and furniture	371,870	66,722		438,592		
Total capital assets being depreciated	1,467,282	213,016		1,680,298		
Less accumulated depreciation for:						
Infrastructure	4,806	15,247	-	20,053		
Buildings	142,485	7,920	-	150,405		
Equipment and furniture	207,118	45,357		252,475		
Total accumulated depreciation	354,409	\$ 68,524	\$ -	422,933		
Governmental activity capital assets, net	\$ 1,335,892			\$ 1,480,384		

Depreciation was charged to governmental functions as follows:

General government	\$ 13,705
Public safety	20,557
Transportation	23,983
Cultural & recreation	 10,279
Total	\$ 68,524

# **Proprietary Capital Assets**

The capital assets of the Proprietary Fund of the Town at June 30, 2008 were as follows:

	Balance July 1, 2007			Increases Decre			Balance creases June 30, 20	
<b>Business-Type Activities:</b>								
Water/Sewer Fund:								
Capital assets not being depreciated:								
Land	\$	23,466	\$	-	\$	=	\$	23,466
Construction in progress		54,027		7,598				61,625
Total capital assets not being depreciated		77,493		7,598				85,091
Capital assets being depreciated:								
Plant	6	5,100,328		-		-		6,100,328
Equipment		551,157		79,166		126,319		504,004
Total capital assets being depreciated	6	,651,485		79,166		126,319		6,604,332
Less accumulated depreciation for:								
Plant	1	,959,545		158,038		-		2,117,583
Equipment		257,692		60,117		35,790		282,019
Total accumulated depreciation	2	2,217,237	\$	218,155	\$	35,790		2,399,602
Business-type activities capital assets, net	\$ 4	,511,741					\$	4,289,821

# 5. Accounts Payable and Accrued Liabilities

Payables at Exhibit A at June 30, 2008 were as follows:

	_					
		<u>endors</u>	Li	<u>abilities</u>	_	Total
<b>Governmental Activities:</b>						
General	\$	93,916	\$	8,331	\$	102,247
Capital Improvement		110,098		-		110,098
Cops Golf		80				80
Total	\$	204,094	\$	8,331	\$	212,425
<b>Business-Type Activities:</b>						
Water and Sewer	\$	4,650	\$	843	\$	5,493

#### 6. Pension Plan Obligations

#### A. Local Governmental Employees' Retirement System

Plan Description. The Town of Banner Elk contributes to the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple- employer defined benefit pension plan administered by the State of North Carolina. LGERS provides retirement benefits to plan members and beneficiaries. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Plan members are required to contribute six percent of their annual covered salary. The Town is required to contribute at an actuarially determined rate. For the Town the current rate for employees not engaged in law enforcement and for law enforcement officers is 4.80% and 4.78%, respectively, of annual covered payroll. The contribution requirements of members and of the Town of Banner Elk are established and may be amended by the North Carolina General Assembly. The Town's contributions to LGERS for the years ended June 30, 2008, 2007, and 2006 were \$34,903, \$32,133, and \$27,372, respectively. The contributions made by the Town equaled the required contributions for each year.

#### **B.** Law Enforcement Officers Special Separation Allowance

Plan Description. The Town of Banner Elk administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the Town's qualified sworn law enforcement officers. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full time law enforcement officers of the Town are covered by the Separation Allowance. At December 31, 2007, the Separation Allowance's membership consisted of:

Terminated plan members entitled to but not yet receiving benefits	3
Active plan members	8
Total	11

A separate report was not issued for the plan.

#### **Summary of Significant Accounting Policies**

*Basis of Accounting*. The Town has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting.

*Method Used to Value Investments.* No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due. No actuarial valuation study was performed because the liability at June 30, 2008 was deemed immaterial.

#### **Contributions**

The Town is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the benefit payments on a pay as you go basis through appropriations made in the General Fund operation budget. The Town's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. There were no contributions made by employees.

#### C. Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description. The Town contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the Town. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Article 12E of G.S. Chapter 143 requires the Town to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2008 were \$49,707, which consisted of \$20,678 from the Town and \$29,029 from the law enforcement officers.

#### 7. Deferred / Unearned Revenues

The balance in deferred / unearned revenues at year-end is composed of the following elements:

	D	eferred	Unearned			
	R	evenue	Revenue			
Governmental Funds/Activities:						
Taxes receivable (General Fund)	\$	11,201	\$	-		
Garbage fees receivable		8,981		-		
Prepaid property taxes		2,744		2,744		
Total governmental funds	\$	22,926	\$	2,744		
<b>Business-Type/Enterprise Activities:</b>						
Prepaid water/sewer fees	\$	_	\$	3,445		

#### 8. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town participates in two self-funded risk-financing pools administered by the North Carolina League of Municipalities. Through these pools, the Town obtains general liability and auto liability coverage of \$1 million per occurrence, property coverage up to the total insurance values of the property policy, and workers' compensation coverage up to statutory limits. The pools are reinsured through commercial companies for single occurrence claims against general liability, auto liability and property in excess of \$500,000, and \$300,000 up to statutory limits for workers' compensation. The property liability pool has an aggregate limit for the total property losses in a single year, with the reinsurance limit based upon a percentage of the total insurance values. The Town purchases employee health insurance from a private insurance company. The health insurance plan is fully insured by the private carrier.

The Town carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage in the prior year, and settled claims have not exceeded coverage in any of the past three fiscal years. The Town does not carry flood insurance.

In accordance with G.S. 159-29, the Town's employees that have access to \$100 or more at any given time of the Town's funds are performance bonded through a commercial surety bond with a \$50,000 coverage limit, per incident.

# 9. Long-Term Obligations

The long-term obligations of the Town are as follows:

#### **Governmental Activities:**

4.625% note, payable to USDA issued August 2003; payable in annual installments of \$16,595 including interest; beginning August 2005 with final payment due August 2045; secured by real estate

\$ 288,342

# **Business-Type Activities:**

#### **General Obligation Bonds**

3.98% bonds issued October 2005 to refund water sewer bonds; serviced by the revenues of the Water and Sewer Fund with the full faith, credit, and taxing power of the Town pledged. Interest payable semi-annual and annual principal payments ranging from \$56,000 to \$73,000 with the final payment due 2020

717,000

#### **Notes Payable**

4.25% note, payable to vendor issued July 2005; payable in annual installments of \$19,912 including interest; final payment due July 2008; secured by equipment

19,101

Total long-term debt, business-type activities

\$ 736,101

Maturities of long-term debt, including interest are as follows:

		Gove	rnn	nental Acti	iviti	es	<b>Business-Type Activities</b>						
Year	P	rincipal	]	Interest		Total	Principal		Interest			Total	
2009	\$	3,259	\$	13,336	\$	16,595	\$	68,101	\$	27,914	\$	96,015	
2010		3,410		13,185		16,595		50,000		24,530		74,530	
2011		3,568		13,027		16,595		52,000		23,360		75,360	
2012		3,733		12,862		16,595		54,000		21,396		75,396	
2013		3,905		12,690		16,595		56,000		19,354		75,354	
2014-2018		22,408		60,567		82,975		313,000		63,392		376,392	
2019-2023		28,092		54,883		82,975		143,000		8,166		151,166	
2024-2028		35,216		47,759		82,975		-		=		=	
2029-2033		44,151		38,824		82,975		=		-		=	
2034-2038		55,349		27,626		82,975		-		=		=	
2039-2043		69,388		13,587		82,975		-		-		-	
2044		15,863		733		16,596		<u> </u>					
Total	\$	288,342	\$	309,079	\$	597,421	\$	736,101	\$	188,112	\$	924,213	

Changes in long-term debt were as follows:

	Balance ly 1, 2007	In	creases	<u> </u>	<u> Decreases</u>	J	Balance une 30, 2008	_	current Cortion
<b>Government Activities:</b>									
Notes payable	\$ 291,457	\$	-	\$	(3,115)	\$	288,342	\$	3,259
Compensated absences	 28,080		17,494		(10,000)		35,574		10,000
Governmental activity long-term debt	\$ 319,537	\$	17,494	\$	(13,115)	\$	323,916	\$	13,259
<b>Business-Type Activities:</b>									
General obligation bonds	\$ 764,000	\$	-	\$	(47,000)	\$	717,000	\$	49,000
Notes payable	100,862		-		(81,761)		19,101		19,101
Compensated absences	 19,963		1,762		(11,000)		10,725		10,725
Business-type activity long-term debt	\$ 884,825	\$	1,762	\$	(139,761)	\$	746,826	\$	78,826

Compensated absences typically have been liquidated in the general fund and are accounted for on a FIFO basis, assuming that the employees are taking leave time as it is earned. At June 30, 2008, the Town of Banner Elk had a legal debt margin of \$7,973,000.

#### 10. Interfund Balances and Activities

#### **Transfers To/From Other Funds**

Transfer From	Transfer To	Amount	Purpose
General Fund	Governmental CP Fund	\$ 1,006,002	Fund future capital needs
Water and Sewer	General Fund	16,596	Debt service fund
Water and Sewer	Water and Sewer CP Fund	\$ 69,765	Intrafund transfer for capital

#### 11. Jointly Governed Organization

The Town, in conjunction with seven counties and eighteen municipalities, established the Region D Council of Governments (Council). The participating governments established the Council to coordinate various funding received from federal and State agencies. Each participating government appoints one member to the Council's governing board. The Town paid membership fees of \$480 to the Council during the fiscal year ended June 30, 2008.

#### 12. Summary Disclosure of Significant Contingencies

#### **Federal and State Assisted Programs**

The Town has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

#### 13. Stewardship Compliance and Accountability

#### **Excess of Expenditures over Appropriations**

	Expenditures	<b>Appropriations</b>	Variance
General Fund:			
Streets and Highways	128,587	117,818	(10,769)
Police Special Revenue Fund:			
Public Safety	4,485	4,216	(269)
Cops Golf Tournament Special Revenue:			
Public Safety	\$ 19,359	\$ -	\$ (19,359)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2008

#### **Compliance with General Statutes**

General Statutes and local ordinances require a budget ordinance to be adopted for all funds of the Town. The Cops Golf Tournament Special Revenue Fund did not adopt an annual budget for the year ended June 30, 2008.

	Final Budget	Actual	Variance Over/Under	2007 Actual
Revenues				
Ad Valorem Taxes				
Taxes	\$ 772,260	\$ 763,450	\$ (8,810)	\$ 754,102
Penalties and interest	1,500	4,331	2,831	2,805
Total ad valorem taxes	773,760	767,781	(5,979)	756,907
Other Taxes and Licenses				
Privilege licenses	2,000	2,579	579	4,713
Total other taxes and licenses	2,000	2,579	579	4,713
Unrestricted Intergovernmental Revenues				
Local option sales tax	266,500	308,883	42,383	296,009
Utility franchise tax	74,000	82,460	8,460	78,768
Beer and wine tax	4,700	4,699	(1)	4,424
Contribution - TDA	21,096	21,252	156	21,358
Total unrestricted intergovernmental revenues	366,296	417,294	50,998	400,559
Restricted Intergovernmental Revenues				
Powell Bill allocation	43,000	45,337	2,337	41,018
Other local grants and matching contributions	10,000	18,700	8,700	10,000
ABC revenue for law enforcement	80,000	84,220	4,220	85,024
LLEBG grant	42,000	48,193	6,193	42,561
Total restricted intergovernmental revenues	175,000	196,450	21,450	178,603
Permits and Fees				
Building permits	14,000	10,374	(3,626)	13,688
Total permits and fees	14,000	10,374	(3,626)	13,688
Sales and Services				
Recycling revenue	88,000	95,982	7,982	88,485
Park lease/rental income	13,800	8,405	(5,395)	13,600
Total sales and services	101,800	104,387	2,587	102,085

	Final Budget	Actual	Variance Over/Under	2007 Actual
Investment Earnings	36,000	34,753	(1,247)	52,528
Miscellaneous	5,000	25,717	20,717	55,387
Total revenues	1,473,856	1,559,335	85,479	1,564,470
Expenditures General Government Administration				
Salaries and employee benefits	93,832	88,963	4,869	78,817
Operating expenses	69,545	63,834	5,711	68,861
Capital outlay	3,115	1,723	1,392	4,301
Total	166,492	154,520	11,972	151,979
Governing Body				
Salaries and employee benefits	13,564	13,564	-	10,084
Operating expenses	43,236	37,948	5,288	275
Total	56,800	51,512	5,288	10,359
Finance				
Salaries and employee benefits	41,698	41,698	-	55,078
Operating expenses	10,954	9,158	1,796	28,598
Capital outlay		105	(105)	(241)
Total	52,652	50,961	1,691	83,435
Planning				
Salaries and employee benefits	47,491	35,880	11,611	32,596
Operating expenses	8,950	13,375	(4,425)	8,764
Capital outlay	1,400	105	1,295	
Total	57,841	49,360	8,481	41,360

		2008				
	Final Budget	Actual	Variance Over/Under	2007 Actual		
<b>Public Buildings</b>						
Operating expenses	35,910	32,350	3,560	36,127		
Total	35,910	32,350	3,560	36,127		
Total general government	369,695	338,703	30,992	323,260		
Public Safety						
Police Salaries and employee benefits	405,385	406,937	(1,552)	340,773		
Operating expenses	65,441	66,100	(659)	45,915		
Capital outlay	5,615	4,967	648	21,972		
Total	476,441	478,004	(1,563)	408,660		
Drug Task Force						
Salaries and employee benefits	53,110	45,740	7,370	41,704		
Operating expenses	11,584	14,903	(3,319)	7,932		
Capital outlay	2,450	1,968	482	9		
Total	67,144	62,611	4,533	49,645		
Total public safety	543,585	540,615	2,970	458,305		
Transportation						
Streets and Highways	38,154	29 210	(65)			
Salaries and employee benefits Operating expenses	74,664	38,219 77,169	(65) (2,505)	50,921		
Total transportation	117,818	128,587	(10,769)	50,921		
Total transportation	117,010	120,307	(10,707)	30,721		
Environmental Protection Solid Waste						
Salaries and employee benefits	-	-	_	31,051		
Operating expenses	92,632	92,334	298	101,507		
Capital outlay	<del></del>			1,691		
Total environmental protection	92,632	92,334	298	134,249		

		2008					
	Final Budget	Actual	Variance Over/Under	2007 Actual			
Cultural and Recreational							
Parks and Recreation							
Salaries and employee benefits	48,314	28,918	19,396	-			
Operating expenses	50,315	46,962	3,353	28,290			
Total cultural and recreational	98,629	75,880	22,749	28,290			
Debt Service							
Principal retirement	3,115	3,115	-	-			
Interest and fees	13,481	13,481		34,969			
Total debt service	16,596	16,596		34,969			
Total expenditures	1,238,955	1,192,715	46,240	1,029,994			
Revenues over (under) expenditures	234,901	366,620	131,719	534,476			
Other Financing Sources (Uses)							
Appropriated fund balance	771,101	-	771,101	-			
Transfer in - Enterprise Fund	-	16,596	(16,596)	-			
Transfer out - Capital Projects Fund	(1,006,002)	(1,006,002)		(238,527)			
Total other financing sources (uses)	(234,901)	(989,406)	754,505	(238,527)			
Revenues and other financing sources over							
(under) expenditures and other financing uses	\$ -	(622,786)	\$ (622,786)	\$ 295,949			
Fund Balance:							
Beginning of year - July 1		1,278,432					
End of year - June 30		\$ 655,646					

# CAPITAL IMPROVEMENT PLAN - GOVERNMENTAL CAPITAL PROJECT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2008

	Final Budget	Current Year	Variance Over/Under
Revenues			
Restricted intergovernmental	\$ -	\$ 195,838	\$ 195,838
Miscellaneous revenues	-	18,960	18,960
Investment earnings		18,753	18,753
Total revenues	<del>_</del>	233,551	233,551
Expenditures			
Public safety	26,000	27,616	(1,616)
Public works	270,000	177,993	92,007
Parks and recreation		10,986	(10,986)
Total expenditures	296,000	216,595	79,405
Revenues over (under) expenditures	(296,000)	16,956	312,956
Other Financing Sources (Uses)			
Contingency	(609,091)	-	609,091
Transfers in/out:			
General fund	922,091	1,006,002	83,911
Debt service	(17,000)		17,000
Total other financing sources (uses)	296,000	1,006,002	710,002
Revenues and other financing sources			
over (under) expenditures	\$ -	1,022,958	\$ 1,022,958
Fund Balance:			
Beginning of year - July 1		(260,164)	
End of year - June 30		\$ 762,794	

# COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2008 $\,$

	Si	eets and dewalks Capital ject Fund	S R	Police pecial evenue Fund	To	ops Golf urnament ial Revenue Fund	Total
Assets							
Cash and cash equivalents	\$	19,183	\$	6,308	\$	3,763	\$ 29,254
Due from other governments		106		127			 233
Total assets	\$	19,289	\$	6,435	\$	3,763	\$ 29,487
Accounts payable and accrued liabilities	\$	-	\$	-	\$	80	\$ 80
Total liabilities						80	 80
Fund Balances							
Unreserved, reported in:							
Special Revenue Funds		-		6,435		3,683	10,118
Capital Projects Funds		19,289					 19,289
Total fund balances		19,289		6,435		3,683	 29,407
Total liabilities and fund balances	\$	19,289	\$	6,435	\$	3,763	\$ 29,487

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2008

	Streets and Sidewalks Capital Project Fund	Police Special Revenue Fund	Cops Golf Tournament Special Revenue Fund	Total Governmental Funds	
Revenues					
Sales and services	\$ -	\$ -	\$ 23,042	\$ 23,042	
Miscellaneous	8,732	2,296	-	11,028	
Total revenues	8,732	2,296	23,042	34,070	
Expenditures					
Public safety	-	4,485	19,359	23,844	
Transportation	1,800			1,800	
Total expenditures	1,800	4,485	19,359	25,644	
Revenues over (under) expenditures	6,932	(2,189)	3,683	8,426	
Fund Balances					
Beginning of year - July 1	12,357	8,624		20,981	
End of year - June 30	\$ 19,289	\$ 6,435	\$ 3,683	\$ 29,407	

STREETS AND SIDEWALKS CAPITAL PROJECT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2008

					Actual		
	Project Authorization				urrent Year		
Revenues							
Restricted intergovernmental:							
Banner Elk Tourism Development Authority	\$	325,051	\$ 325,053	\$	-	\$	325,053
Miscellaneous:							
Contributions		64,149	75,837		8,619		84,456
Investment income		8,100	 8,935		113	_	9,048
Total revenues		397,300	 409,825		8,732		418,557
Expenditures							
Capital outlay:							
Sidewalks and streetscape		735,721	852,424		1,800		854,224
Contingency		33,087	 				
Total expenditures		768,808	 852,424		1,800		854,224
Revenues over (under) expenditures		(371,508)	 (442,599)		6,932		(435,667)
Other Financing Sources (Uses)							
Proceeds from long-term debt		300,000	300,000		-		300,000
Transfers		71,508	 154,956				154,956
Total other financing sources (uses)		371,508	 454,956				454,956
Net change in fund balance	\$		\$ 12,357	\$	6,932	\$	19,289

SPECIAL POLICE FUND - NONMAJOR SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2008
WITH COMPARATIVE ACTUAL AMOUNTS FROM JUNE 30, 2007

		2008						
Bud		get	get Actual		Variance Over/Under			2007 Actual
Revenues								
Miscellaneous	\$		\$	2,296	\$	2,296	\$	2,500
Expenditures								
Public Safety:								
Other		4,216	-	4,485		(269)		4,000
Revenues over (under) expenditures	(	4,216)	(	2,189)		2,027		(1,500)
Other Financing Sources (Uses)								
Appropriated fund balance		4,216				(4,216)		10,124
Net change in fund balance	\$		(	2,189)	\$	2,189	\$	8,624
Fund balance								
Beginning of year - July 1				8,624				
End of year - June 30			\$	6,435				

COPS GOLF TOURNAMENT FUND - NONMAJOR SPECIAL REVENUE FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2008
WITH COMPARATIVE ACTUAL AMOUNTS FROM JUNE 30, 2007

	Budget	<b>Actual</b>	Variance Over/Under	2007 Actual
Revenues				
Golf tournament revenues	\$ -	\$ 23,042	\$ 23,042	\$ -
Total revenues		23,042	23,042	
Expenditures				
Public Safety:				
Golf tournament		19,359	(19,359)	
Total expenditures		19,359	(19,359)	
Revenues over (under) expenditures		3,683	3,683	
Net change in fund balance	\$ -	3,683	\$ (3,683)	\$ -
Fund balance				
Beginning of year - July 1				
End of year - June 30		\$ 3,683		

ENTERPRISE FUND - WATER AND SEWER FUND SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) - BUDGET AND ACTUAL (NON-GAAP) - MODIFIED ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2008 WITH COMPARATIVE ACTUAL AMOUNTS FROM JUNE 30, 2007

		2008		
			Variance	2007
	Budget	Actual	Over/Under	Actual
<b>Operating Revenues</b>				
Water sales:				
Residential		\$ 181,577		\$ 192,267
Impact fees		37,402		206,354
Total water sales		218,979		398,621
Sewer charges:				
Residential		359,030		344,805
Water and sewer taps		46,000		125,607
Other operating revenues		11,795		25,629
Total operating revenues		635,804		894,662
Nonoperating Revenues				
Interest earnings		242		3,792
Sale of capital assets		88,000		
Total nonoperating revenues		88,242		3,792
Total revenues	\$ 699,745	724,046	\$ 24,301	898,454
Expenditures				
Administration:				
Salaries and employee benefits	43,387	26,691		271,415
Utilities	3,090	3,090		56,449
Supplies	6,700	6,782		54,893
Insurance	390	80		7,531
Maintenance	27.242	25.460		7,954
Other operating expenditures Contracted services	27,242 1,934	25,469		163,184 14,726
Total administration	82,743	62,112	20,631	576,152
Wastewater Treatment:				
Salaries and employee benefits	47,304	41,762		_
Utilities	47,325	41,310		_
Supplies	11,854	16,258		-
Insurance	5,853	6,812		-
Maintenance	11,550	19,540		-
Other operating expenditures	21,760	20,483		-
Contracted services	26,500	30,224		
Total wastewater treatment	172,146	176,389	(4,243)	

ENTERPRISE FUND - WATER AND SEWER FUND SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) - BUDGET AND ACTUAL (NON-GAAP) - MODIFIED ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2008 WITH COMPARATIVE ACTUAL AMOUNTS FROM JUNE 30, 2007

		2008		
			Variance	2007
	Budget	Actual	Over/Under	Actual
Water Treatment:				
Salaries and employee benefits	47,304	43,876		-
Utilities	21,300	15,738		-
Supplies	27,324	29,036		-
Insurance	5,563	7,005		-
Maintenance	7,500	13,736		-
Other operating expenditures	3,500	2,331		-
Contracted services	6,500	7,120		
Total water treatment	118,991	118,842	149	
Distribution and Collections:				
Salaries and employee benefits	176,007	145,234		-
Utilities	6,237	2,590		-
Supplies	37,600	48,001		-
Insurance	14,090	6,032		-
Maintenance	11,950	13,858		-
Other operating expenditures	22,871	27,791		-
Contracted services		15		-
Total distribution and collection	268,755	243,521	25,234	
Total operating expenditures	642,635	600,864	41,771	576,152
Debt service:				
Interest and other charges	37,810	37,810	-	64,080
Principal retirement	93,070	128,761	(35,691)	11,500
Capital outlay	22,293	25,783	(3,490)	24,483
Total expenditures	795,808	793,218	2,590	676,215
Revenues over (under) expenditures	(96,063)	(69,172)	26,891	222,239
Other Financing Sources (Uses)				
Transfers out	(16,596)	(16,596)	_	_
Transfers in (out) water capital project fund	(67,235)	(69,795)	(2,560)	(23,068)
Transfers in	113,880	(0),7/5)	(113,880)	(23,000)
Appropriated fund balance	66,014		(66,014)	
Total other financing sources (uses)	96,063	(86,391)	(182,454)	(23,068)
Revenues and other financing sources over (under)				
expenditures and other financing uses	\$ -	\$ (155,563)	\$ (155,563)	\$ 199,171

ENTERPRISE FUND - WATER AND SEWER FUND SCHEDULE OF REVENUES, EXPENDITURES, AND OTHER FINANCING SOURCES (USES) - BUDGET AND ACTUAL (NON-GAAP) - MODIFIED ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2008 WITH COMPARATIVE ACTUAL AMOUNTS FROM JUNE 30, 2007

	2008			
	Budget	Actual	Variance Over/Under	2007 Actual
Reconciliation from modified accrual				
basis to full accrual basis				
Revenues and other sources over (under) expenditures				
and other financing uses		\$ (155,563)		
Reconciling items:				
Principal retirement		128,761		
Capital outlay items capitalized		8,875		
Depreciation		(218,155)		
Book value of capital asset sold		(35,790)		
Interest income - CIP		18,753		
CIP expenditures		(130,557)		
Capitalized CIP expenditures		77,889		
Intrafund transfers		69,795		
Change in Net Assets, GAAP Basis		\$ (235,992)		

CAPITAL IMPROVEMENT PLAN - WATER & SEWER CAPITAL PROJECT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (NON-GAAP) - MODIFIED ACCRUAL BASIS FOR THE YEAR ENDED JUNE 30, 2008

	Final Budget	Current Year	Variance Over/Under	
Revenues				
Restricted intergovernmental:				
Interest income	\$ -	\$ 18,753	\$ 18,753	
Total revenues	<del>-</del>	18,753	18,753	
Expenditures				
Heavy equipment replacement	-	39,106	(39,106)	
Infrastructure upgrades	205,000	31,185	173,815	
LMC Well site project	-	52,668	(52,668)	
Colver Street water line extension	-	2,873	(2,873)	
Well # 2 site	-	1,500	(1,500)	
Grandfather Home sewer line		3,225	(3,225)	
Total expenditures	205,000	130,557	74,443	
Revenues over (under) expenditures	(205,000)	(111,804)	93,196	
Other Financing Sources (Uses)				
Appropriated fund balance Transfers:	203,582	-	(203,582)	
Intrafund - Water and Sewer	1,418	69,795	68,377	
Total other financing sources (uses)	205,000	69,795	(135,205)	
Revenues and other financing sources	Ф	Φ (42.622)	Φ (42.000)	
over (under) expenditures	\$ -	\$ (42,009)	\$ (42,009)	

# SCHEDULE OF AD VALOREM TAXES RECEIVABLE FOR THE YEAR ENDED JUNE 30, 2008

Fiscal Year	В	Uncollected Balance July 1, 2007		dditions	Collections and Credits	Uncollected Balance June 30, 2008		
2007-2008	\$	-	\$	735,750	733,667	\$	2,083	
2006-2007		1,243		-	320		923	
2005-2006		5		-	-		5	
2004-2005		429		-	-		429	
2003-2004		-		-	-		-	
2002-2003		-		-	-		-	
2001-2002		537		-	-		537	
2000-2001		325		-	-		325	
1999-2000		-		-	-		-	
1998-1999		164		-	-		164	
1997-1998		15		-	15		_	
Motor Vehicles		11,215		25,730	25,210		11,735	
	\$	13,933	\$	761,480	\$ 759,212		16,201	
Less: allowance for unco	llectible ad v	valorem taxes re	ceivabl	e			5,000	
Ad valorem taxes receiva	ıble - net					\$	11,201	
Reconcilement with rev Taxes-ad valorem Penalties and interest Releases, refunds and oth Amounts written off for t	ner adjustme		ations			\$	767,781 (4,331) (4,252) 15	
Total collections and cred	dit					\$	759,213	

# ANALYSIS OF CURRENT YEAR LEVY TOWN-WIDE LEVY FOR THE YEAR ENDED JUNE 30, 2008

FOR THE TEAR ENDED JUNE 30, 2006					Total Levy				
	County-Wide				Property excluding Registered			legistered	
	Property Valuation	Rate		Amount of Levy		Motor Vehicles		Motor Vehicles	
Original levy									
Property taxed at current year's rate Motor vehicle taxes levied	\$ 141,501,373 5,045,098	0.51 0.51	\$	721,657 25,730	\$	721,657	\$	25,730	
Penalties								<u> </u>	
Total	105,862,774			747,387		721,657		25,730	
Discoveries	2,845,098	0.51		14,510		14,510		-	
Abatements	(81,727)	0.51		(417)		(417)			
Total property valuation	\$ 108,626,145								
Net levy				761,480		735,750		25,730	
Uncollected taxes as of June 30, 2008				2,602		2,082		520	
Current year's taxes collected			\$	758,878	\$	733,668	\$	25,210	
<b>Current levy collection percentage</b>				99.66%		99.72%		97.98%	